

VOTE 7

DEPARTMENT OF FINANCE

VOTE 07: DEPARTMENT OF FINANCE

<u>AMOUNT TO BE APPROPRIATED 2007/08:</u>	R262,546,000
<u>STATUTORY APPROPRIATION:</u>	Nil
<u>RESPONSIBLE POLITICAL HEAD:</u>	MEC for Finance
<u>ADMINISTERING DEPARTMENT:</u>	Finance
<u>ACCOUNTING OFFICER:</u>	Accountant General: Department of Finance

1. OVERVIEW

Vision

To be the ultimate financial management authority and advisor on fiscal matters to the North West Provincial Administration in pursuit of transparency, good governance and accountability to our stakeholders.

Mission

To create an enabling environment for government to deliver effective services throughout the North West Province by prudently managing public resources.

Core Functions

- Producing a fiscal policy framework that will describe those socio-economic and service deliverable variables that will dictate the revenue and expenditure imperatives to be targeted;
- Improving budget management by aligning proposed allocations with desired outcomes, measuring post-budget allocation effectiveness and efficiency in the use of resources and expenditure, thereby making the vision of a "Home for All" a reality;
- Implementing proper asset management by further developing and enhancing the different stages of supply chain management (SCM) for goods and services, moveable and fixed assets, provincial public private partnerships (PPPs), cash management and financial systems management;
- Management of liabilities by improving debtor management practices, management of creditors and dealing with budget pressures, contingencies and major occurrences;
- Establishing full accounting compliance, producing consolidated financial statements and promoting substantive accrual based accounting standards and practices;
- Maintenance of fiscal discipline by perfecting and building on the basics in fiscal management, inclusive of the promotion of efficiency in spending;
- Acquisition and management of resources to ensure the maximization of the Province's revenue and borrowing potential, without causing net economic harm;
- Building of capacity by effective recruitment within Treasury and through financial training for all financial management staff in the Province;
- Establishing structures and procedures to ensure a seamless integration between the provincial and local government spheres mainly pertaining to the implementation of the MFMA by adopting a transversal approach;
- Establishing and maintaining financial governance by setting norms and standards, communication channels and analysis of departmental systems, procedures and structures pertaining to risk management and internal control and by expanding internal audit services.

Main services to be delivered by the department

Administration

- To provide administrative leadership and other human resource support services to the department.
- To provide an effective communication support service within the department to build working relations with stakeholders.

Sustainable Resource Management

- To develop policy guidelines and ensure effective implementation of the Public Finance Management Act;
- To consolidate and monitor the provincial budget;
- To provide effective and efficient resource control services;
- To manage and control existing revenue resources;

Asset and Liability Management

- To manage provincial assets and liabilities;
- To provide policy guidelines on supply chain management activities;

Financial Governance

- To provide quality accounting and advisory services to the NWPA, as well as implementation of norms and standards in accordance with the PFMA and GRAP.
- To build financial management capacity in the NWPA.
- To control the departmental budget, expenditure and revenue as well as manage creditors and assets.
- To develop and implement effective financial management system in the NWPA.

Municipal Financial Management

- To provide strategic direction in the implementation of the Municipal Finance Management Act;
- To provide municipalities with financial management capacity;

Information Technology

- To provide IT strategic direction to the NWP.
- To facilitate the standardization and integration of technologies in the NWP.
- To ensure that Government services will be accessible electronically to its customers.
- To fortify ICT management and technical skills in the NWP.

Demand for and the changes in services of the department

- Human resource support for the department;
- Financial management and supply chain operations within the department;
- Provincial budget preparation, implementation and monitoring;
- Building infrastructure development capacity and project management in the Province;
- Monitoring the implementation of the Public Finance Management Act in the Province;
- Provincial revenue capacity building and collection;
- Assets and liability management in the Province;
- Rolling out of supply chain management in the Province;
- Provision of quality accounting and transversal Internal auditing services in the Province;
- Building of financial management capacity to enable implementation of accrual accounting;
- Enforcement of norms and standards;
- Monitoring of the implementation of the Municipal Finance Management Act;
- Providing Information Technology (IT) infrastructure in the Province.

The Acts, rules and regulations applicable to the department

The Acts, rules and regulations applicable to the department are as follows:

- Public Finance Management Act 29 of 1999 as amended,
- Municipal Financial Management Act 56 of 2003;
- Treasury Regulations;
- Division of Revenue Act;
- Supply Chain Management Regulations (Post-Tender Board environment);
- The Constitution of South Africa, 1996;
- The Public Service Act of 1994;
- The Public Service Regulations of 2001;
- The White Paper on the Transformation of the Public Service Delivery, (Batho Pele) 1997;
- The E-Government: A Public Service IT Policy Framework;
- The Promotion of Access to Information Act 2 of 2000;
- The National Minimum Information Security Standard Policy of 1996;
- The Skills Development Act of 1999;
- The Basic Condition Of Employment of 1997;
- The Labour Relations Act of 1995;
- The Health and Safety Act of 1993;

2. DEPARTMENTAL STRUCTURAL CHANGES

None

3. REVIEW OF THE CURRENT YEAR

- Performance Management Development System (PMDS) was implemented successfully throughout the department;
- 68 learners in three learnership areas namely: project management, human resources and public sector accounting were successfully implemented during the year.
- HIV/AIDS programmes and other Employee Wellness Programmes and analysis studies like Knowledge, Attitude and Perception (KAP) and Employee Assistance Programmes (EAP) were developed and implemented during the year;
- Employee Wellness Unit received a silver award in best performing directorate at the Premier's Excellence Awards;
- The departmental communication strategies were developed and implemented;
- For the current year the departments had to submit budgets after taking demarcation into account. The net effect was a decrease in equitable share of approximately R2 billion, whereas the net loss of expenditure to the province was R1,75 billion. In order to alleviate the shortfall cost reduction policies were approved by EXCO in controllable areas such as telephones, subsistence, catering, traveling etc. The province was still able to fund the policies and priorities of government and the budget was declared credible by the National Treasury.
- Tremendous success was achieved with the provincial public entities in matters of compliance to the PFMA. This was achieved by maintaining continual contact with the staff of the entities and assisting them as far as possible. At this stage, approximately 75% of the entities are fully complying with the reporting requirements;
- Implementation of the Infrastructure Delivery Improvement Programme (IDIP) within the Department of Education to address and identify problems that undermine effective delivery and it is coordinated and monitored by the Provincial Treasury;
- Provincial Treasury, Provincial Departments of Education and Public Works accepted future rollout of the IDIP assistance through a Provincial Technical Assistance Team (PTAT);

- Interest generated had an improvement of 338%;
- An electronic tendering (Pro-quire) and quotation (Pro-quote) system was developed, implemented and rolled-out to departments;
- Thirty four (34) and two hundred (200) officials were trained on Pro-quire and Pro-quote, respectively;
- Twenty two (22) officials were trained on the electronic management system (Navigator);
- Trained two hundred and forty two (242) procurement practitioners and one hundred and twenty three (123) departmental procurement committee members and senior line managers on the Supply Chain Management (SCM) practices;
- The Municipal Finance Unit has been fully established and is fully functional;
- All books of accounts were closed on time as prescribed;
- Financial management training provided to provincial departments and four hundred (400) graduated out of a total of seven hundred and thirty (730) trainees;
- Inventory management fully implemented in departments of Health, Agriculture, Public Works and Education;
- Department of Finance achieved an unqualified audit report in the annual financial statements for the year ended 31 March 2006 for the sixth consecutive year;
- Asset management rolled out in all provincial departments in line with National Treasury's framework and implementation plan of accrual accounting;
- Departmental budget accurately consolidated and submitted before due date;
- Monthly , quarterly , and In Year Monitoring reports submitted to Treasury on time;
- Sequence plan and investment advisory initiatives rolled out to maintain alignment with the Provincial Master Systems Plan;
- Established provincial user group applications;
- Fraud awareness campaign was launched in Mafikeng and will continue to be rolled out to other districts and municipalities.

4. OUTLOOK FOR THE COMING BUDGET YEAR

- Transformation initiatives such as implementation and coordination of learnership programmes;
- Maintain the Performance Management and Development System;
- Implement the Provincial Communications Policy Framework;
- Develop strategies to enhance cohesion and a shared corporate culture;
- Improve turn around time for supplier payments;
- Implementation of accrual accounting;
- Implementation of an effective Supply Chain Management (SCM) unit;
- Develop risk management strategies;
- New budgeting techniques to cut down on time taken by departments to prepare budgets;
- The implementation of the budget, especially given the cost reduction policies that were approved, will be strictly monitored to ensure no over spending on administrative and controllable costs.
- Creation of partnerships and networks that will strengthen the links between various components within provincial treasury, provincial departments, municipalities and national counterparts to improve expenditure analysis;
- Ensure effective and efficient management of debtors, development of own revenue and development of borrowing capacity;
- Improve quality of standards on all audit assignments by adherence to Internal Audit's Quality Assurance Programme;
- To establish a disaster recovery and business continuity for the entire Province;

5. RECEIPTS AND FINANCING

During 2005/06 the NW province had large cash surpluses due to exceptionally high under-spending during 2004/05. The interest collection was adjusted during the Adjustments Budget. That explains the large amount collected in interest during 2005/06. Most of the surplus funds were worked away during 2005/06 and 2006/07 and therefore the 2006/07 financial year was budgeted for as a "normal" financial year.

Although the NW Province will have less funds to invest during 2007/08, it is assumed that the higher interest rates will continue during the year, therefore not impacting negatively severely on the collection of interest.

Departmental summary of receipts

Receipts	Departmental Summary of Receipts							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Equitable Share	176,399	138,358	77,864	188,130	171,876	193,071	189,583	197,315
Conditional Grants:								
	-	-	-	-	-	-	-	-
Total Conditional Grants	-	-	-	-	-	-	-	-
Own receipts	54,118	60,160	131,976	73,627	73,627	69,475	76,290	81,602
Total funding	230,517	198,518	209,840	261,757	245,503	262,546	265,873	278,917

Departmental own receipts

Classification (R'000)	Departmental Own Receipts							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Tax receipts	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-
Horseracing	-	-	-	-	-	-	-	-
Liquor licenses	-	-	-	-	-	-	-	-
Motor vehicle licenses	-	-	-	-	-	-	-	-
Non-tax receipts	54,118	60,160	131,976	73,627	73,627	69,475	76,290	81,602
Sale of goods & services (non-cap):	12,097	21,794	21,512	25,985	25,985	28,475	31,290	31,602
- Administrative fees	12,011	20,017	20,008	25,554	25,554	28,108	30,919	31,228
- Subsidised Vehicles	-	-	-	8	8	-	-	-
- Collection of Tender Deposits	-	46	-	51	51	52	53	54
- Government housing rent	-	-	-	-	-	-	-	-
- Subsidised Car Scheme	6	-	-	61	61	-	-	-
- Other	80	-	-	311	311	315	318	320
- Other (specify)	-	1,731	1,504	-	-	-	-	-
- Sale of scrap & other current goods	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Interest, dividends & rent on land:	42,021	38,366	110,464	47,642	47,642	41,000	45,000	50,000
- Interest	42,021	38,366	110,464	47,642	47,642	41,000	45,000	50,000
- Dividends	-	-	-	-	-	-	-	-
- Rent on land	-	-	-	-	-	-	-	-
Sale of capital assets	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Other capital assets (specify)	-	-	-	-	-	-	-	-
- Other capital assets (specify)	-	-	-	-	-	-	-	-
TOTAL OWN RECEIPTS	54,118	60,160	131,976	73,627	73,627	69,475	76,290	81,602

6. PAYMENT SUMMARY

6.1 Key assumptions

- Inflation will be 5,1% in 2007/08 and 4,3% and 4,5% respectively over the outer years of the MTEF.
- Provision for improvement in conditions of service (ICS) is 6% in 2007/08 and 5% per annum over the two outer years of the MTEF.
- A 1% pay progression is included in the budget provision for personnel costs.
- Money should be budgeted to support municipalities with the implementation of the MFMA

6.2 Additional allocations/reductions for the 2007/08 MTEF

The following table shows the changes that were approved for the 2007/08 MTEF:

Increase/(decrease) in baseline	MTEF Allocations		
	2007/08 R'000	2008/09 R'000	2009/10 R'000
Effect of policy reductions	(5,478)	(5,752)	(6,039)
Local government support (MFMA)	3,000	5,000	5,000
Increase/(decrease) in baseline	(2,478)	(752)	(1,039)

A comprehensive discussion of the effects of the policy reductions is contained in Budget Statement 1.

In line with the key assumptions, extra funding has been provided for support for local municipalities and is included in Programme 5: Municipal Financial Management

7. PROGRAMME SUMMARY

The decrease in the 2006/07 adjustment budget is as a result of the department surrendering R13 million on savings from personnel expenditure, due to the inability to recruit staff. An amount of R3 million was transferred to other departments to aid in capacity building for infrastructure projects. The amount had been budgeted under professional fees for this purpose.

The variation of the expenditure by economic classification is contained in the detailed departmental summary of payments and estimates. In general, the variations are due to the increase/decrease in baseline as outlined in section 6.2 above. Explanations on fluctuations within a programme are explained under each programme presented below.

Departmental summary of payments and estimates according to programme

Programme (R'000)	Departmental Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Administration	12,919	20,081	22,686	30,591	32,639	36,823	38,600	40,483
2. Sustainable Resource Management	11,695	13,667	13,674	31,732	23,930	35,892	37,310	38,812
3. Asset and Liabilities Management	5,702	8,195	8,849	18,276	16,276	12,316	12,024	11,549
4. Financial Governance	66,977	62,776	71,924	78,233	80,233	83,544	87,426	91,807
5. Municipal Financial Management	-	327	4,348	6,449	7,449	10,711	13,138	13,542
6. Information Technology	82,764	68,930	88,359	96,476	84,976	83,260	77,375	82,724
7. Statutory Payments	50,460	24,542	-	-	-	-	-	-
Total programmes	230,517	198,518	209,840	261,757	245,503	262,546	265,873	278,917

Departmental summary of payments and estimates

Classification (R'000)	Departmental Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	60,097	70,825	80,857	123,278	107,206	145,831	154,949	163,776
Transfer payments	-	332	582	113	235	149	159	168
Administrative expenditure	9,065	36,709	47,955	37,773	33,608	35,250	35,853	36,288
Stores	17,110	6,513	6,958	11,706	9,671	12,067	12,451	12,735
Professional and special services	46,123	28,710	33,214	51,192	45,311	38,800	32,138	33,430
Other goods and services	72,288	45,901	27,574	34,751	38,989	25,218	25,967	27,870
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	204,683	188,990	197,140	258,813	235,020	257,315	261,517	274,267
Capital:								
Equipment	25,834	9,528	12,700	2,944	10,483	5,231	4,356	4,650
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	25,834	9,528	12,700	2,944	10,483	5,231	4,356	4,650
TOTAL ECONOMIC EXPENDITURE	230,517	198,518	209,840	261,757	245,503	262,546	265,873	278,917

Detailed departmental summary of payments and estimates according to economic classification

Classification (R'000)	Departmental Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	60,097	70,825	80,857	123,278	107,206	145,831	154,949	163,776
- Salaries & related costs	49,796	56,868	64,874	102,694	86,622	114,664	116,295	117,953
- Overtime	-	-	-	320	320	-	-	-
- Improvement in conditions of service	-	2,832	3,258	4,249	4,249	5,160	11,498	17,594
- Social contributions (employer share)	10,301	11,125	12,725	16,015	16,015	26,007	27,156	28,229
Transfer payments:	-	332	582	113	235	149	159	168
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	55	251	113	143	149	159	168
Municipalities:								
- Regional service council levies	-	277	331	-	92	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-

Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	144,586	117,833	115,701	135,422	127,579	111,335	106,409	110,323
- Administrative expenditure	9,065	36,709	47,955	37,773	33,608	35,250	35,853	36,288
- Rental of equipment	1,350	1,774	1,285	2,300	2,450	2,741	2,838	2,936
- Stores	17,110	6,513	6,958	11,706	9,671	12,067	12,451	12,735
- Rental of buildings	1,129	3,617	3,899	4,000	4,250	5,550	5,994	6,474
- Professional & special services	46,123	28,710	33,214	51,192	45,311	38,800	32,138	33,430
- Maintenance & repairs	4,756	4,206	2,071	321	321	2,157	2,176	3,186
- Assets less than R5 000	-	3	4	74	74	301	311	319
- Other	65,053	36,301	20,315	28,056	31,894	14,469	14,648	14,955
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	204,683	188,990	197,140	258,813	235,020	257,315	261,517	274,267
CAPITAL								
Machinery & equipment	25,834	9,528	12,700	2,944	10,483	5,231	4,356	4,650
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	5,555	7,643	12,598	2,159	9,024	2,102	2,082	2,159
- Office equipment & furniture	4,216	1,632	102	485	985	1,279	424	641
- Other moveable capital	16,063	253	-	300	474	1,850	1,850	1,850
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	25,834	9,528	12,700	2,944	10,483	5,231	4,356	4,650
Current payments	204,683	188,990	197,140	258,813	235,020	257,315	261,517	274,267
Capital payments	25,834	9,528	12,700	2,944	10,483	5,231	4,356	4,650
TOTAL ECONOMIC CLASSIFICATION	230,517	198,518	209,840	261,757	245,503	262,546	265,873	278,917

PROGRAMME 1: ADMINISTRATION

Programme Description:

This programme provides human resource support services to the entire Department of Finance.

Sub-programme Descriptions:

Office of the MEC

Provides administrative support to the MEC for Finance.

Management services

Provides administrative support to the Head of Department of the Department of Finance.

Corporate services

Comprises of human resource services, communication, logistics, labour relations, HIV/AIDS, training and transformation.

Corporate services supports the entire department.

Financial management (office of the CFO)

Provides financial management related services to the entire Department of Finance as stipulated in the PFMA. Major services include:

- Consolidation of the departmental budget;
- Asset and project management;
- Supply chain management;
- Expenditure and cash-flow management;

- Monthly, quarterly and in year-monitoring reports;
- All other duties as stated in Part 2 of the Treasury regulations issued in terms of the Public Finance Management Act of 1999.

Key Measurable Objectives:

Main objectives	Service delivery measure	Targets
Office of the MEC	Secretarial and office support service Act as a linkage between Provincial Treasury and Legislature	90% 90%
Management Services	Ensure good strategic support Conduct overall planning	100% 100%
Corporate Services	Human resource and administrative support Labour relations Training Employee wellness	100% 80% 100% July and September
Financial Management (Office of the CFO)	Budget management Revenue and expenditure management Supply chain activities Risk management Transport and logistics Asset management Salary administration	90% 90% 100% 60% 100% 90% 100%

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Office of the MEC	1,389	3,355	3,248	3,852	4,316	3,227	3,356	3,522
2. Management Services	1,121	1,463	1,068	2,084	1,834	2,587	2,724	2,870
3. Corporate Services	7,830	10,127	14,583	19,352	17,936	14,939	15,673	16,401
4. Financial Management (CFO)	2,579	5,136	3,787	5,303	8,553	16,070	16,847	17,690
Total programme	12,919	20,081	22,686	30,591	32,639	36,823	38,600	40,483

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	8,786	13,818	13,246	18,547	19,017	26,577	28,211	29,801
Transfer payments	-	80	251	113	143	149	159	168
Administrative expenditure	1,815	2,988	4,001	4,062	4,622	2,217	2,380	2,418
Stores	397	687	1,023	2,244	1,559	2,524	2,611	2,595
Professional and special services	799	-	510	1,082	503	600	615	625
Other goods and services	252	1,693	3,166	4,006	6,394	4,021	4,124	4,326
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	12,049	19,266	22,197	30,054	32,238	36,088	38,100	39,933
Capital:								
Equipment	870	815	489	537	401	735	500	550
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	870	815	489	537	401	735	500	550
TOTAL ECONOMIC EXPENDITURE	12,919	20,081	22,686	30,591	32,639	36,823	38,600	40,483

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	8,786	13,818	13,246	18,547	19,017	26,577	28,211	29,801
- Salaries & related costs	7,383	11,011	10,567	15,286	15,756	20,578	20,882	21,190
- Overtime	-	-	-	20	20	-	-	-
- Improvement in conditions of service	-	605	577	631	631	926	2,064	3,159
- Social contributions (employer share)	1,403	2,202	2,102	2,610	2,610	5,073	5,265	5,452
Transfer payments:	-	80	251	113	143	149	159	168
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	55	251	113	143	149	159	168
Municipalities:								
- Regional service council levies	-	25	-	-	-	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	3,263	5,368	8,700	11,394	13,078	9,362	9,730	9,964
- Administrative expenditure	1,815	2,988	4,001	4,062	4,622	2,217	2,380	2,418
- Rental of equipment	155	162	235	250	250	696	743	769
- Stores	397	687	1,023	2,244	1,559	2,524	2,611	2,595
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	799	-	510	1,082	503	600	615	625
- Maintenance & repairs	46	49	52	60	60	132	136	140
- Assets less than R5 000	-	3	4	9	9	74	76	77
- Other	51	1,479	2,875	3,687	6,075	3,119	3,169	3,340
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	12,049	19,266	22,197	30,054	32,238	36,088	38,100	39,933
CAPITAL								
Machinery & equipment	870	815	489	537	401	735	500	550
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	300	623	387	200	240	365	340	340
- Office equipment & furniture	570	157	102	137	137	370	160	210
- Other moveable capital	-	35	-	200	24	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-

TOTAL CAPITAL PAYMENTS	870	815	489	537	401	735	500	550
Current payments	12,049	19,266	22,197	30,054	32,238	36,088	38,100	39,933
Capital payments	870	815	489	537	401	735	500	550
TOTAL ECONOMIC CLASSIFICATION	12,919	20,081	22,686	30,591	32,639	36,823	38,600	40,483

Transfer payments included in programme 1

Name of recipient (R'000)	Programme Summary of transfer payments							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies	-	25	-	-	-			
Pseta	-	55	251	113	143	149	159	168
TOTAL TRANSFER PAYMENTS	-	80	251	113	143	149	159	168

Earmarked funds included in programme 1

Earmarked funds (R'000)	Programme Summary of earmarked funds							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Skills development & training	-	-	2,339	2,726	2,726	2,895	3,038	3,200
TOTAL EARMARKED FUNDS	-	-	2,339	2,726	2,726	2,895	3,038	3,200

The increase in Financial Management is due to the transfer of transport, salary administration and cleaners to the office of the CFO. This function was previously under Corporate Services.

The main reason for the increase in budget from 2006/07 to the MTEF period is the increase in compensation of employees. A total of 42 positions have been budgeted for under this programme with most of the positions being required to build capacity in the Office of the CFO.

PROGRAMME 2: SUSTAINABLE RESOURCE MANAGEMENT

Programme Description:

Provides guidance to the entire province on budgetary issues, revenue collection, infrastructure management, implementation of the PFMA and all National Treasury requirements.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the DDG for Provincial Treasury.

Economic analysis

Provides capacity development for research planning and other information gathering tools for economics.

Fiscal policy

Provides for revenue collection and capacity building in provincial departments.

Budget management

Facilitates the provincial budget preparation process and strategic/annual performance plans for all departments.

Key Measurable Objectives:

Main objectives	Service delivery measure	Targets
Economic analysis - research and planning	Formulation of socio economic research plans Formulation of macro economic research plans Formulation of information gathering tools.	
Fiscal policy - revenue collection	Formulation of policy guidelines on revenue collection Revenue control and cash management Identifying new sources of revenue Monitoring collection targets	Review annually 100% Monthly & Quarterly reports
Budget management - budget preparation	Guidelines on budget preparation process	July and Sept 2008

process	Guidelines on preparation of strategic/annual performance plans Preparation of budget books Preparation of appropriation bill Guidelines on infrastructure development and project management In year monitoring and statistics	Subject to National Treasury directive November and February November and February Annually as required By due date of PFMA

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Programme Support	701	820	1,000	1,476	1,476	2,730	2,865	3,034
2. Economic Analysis	-	-	-	-	-	831	867	927
3. Fiscal policy	4,451	3,618	4,443	6,288	8,908	7,697	8,054	8,427
4. Budget management	6,543	9,229	8,231	23,968	13,546	24,634	25,524	26,424
5. Public finance	-	-	-	-	-	-	-	-
Total programme	11,695	13,667	13,674	31,732	23,930	35,892	37,310	38,812

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	7,797	8,265	9,516	17,193	14,157	19,118	20,351	21,550
Transfer payments	-	27	29	-	36	-	-	-
Administrative expenditure	918	846	2,675	1,899	1,824	2,032	2,174	2,277
Stores	1,530	922	868	1,870	1,870	1,970	2,065	2,165
Professional and special services	494	3,113	296	10,150	5,348	12,200	12,200	12,200
Other goods and services	252	224	146	333	333	381	410	425
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	10,991	13,397	13,530	31,445	23,568	35,701	37,200	38,617
Capital:								
Equipment	704	270	144	287	362	191	110	195
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	704	270	144	287	362	191	110	195
TOTAL ECONOMIC EXPENDITURE	11,695	13,667	13,674	31,732	23,930	35,892	37,310	38,812

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	7,797	8,265	9,516	17,193	14,157	19,118	20,351	21,550
- Salaries & related costs	6,625	6,585	7,577	14,622	11,586	15,382	15,614	15,850
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	336	388	603	603	692	1,543	2,362
- Social contributions (employer share)	1,172	1,344	1,551	1,968	1,968	3,044	3,194	3,338

Transfer payments:	-	27	29	-	36	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	27	29	-	36	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	3,194	5,105	3,985	14,252	9,375	16,583	16,849	17,067
- Administrative expenditure	918	846	2,675	1,899	1,824	2,032	2,174	2,277
- Rental of equipment	128	90	120	218	218	206	222	232
- Stores	1,530	922	868	1,870	1,870	1,970	2,065	2,165
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	494	3,113	296	10,150	5,348	12,200	12,200	12,200
- Maintenance & repairs	105	65	18	5	5	47	55	55
- Assets less than R5 000	-	-	-	10	10	88	91	94
- Other	19	69	8	100	100	40	42	44
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	10,991	13,397	13,530	31,445	23,568	35,701	37,200	38,617
CAPITAL								
Machinery & equipment	704	270	144	287	362	191	110	195
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	361	116	144	187	262	110	90	140
- Office equipment & furniture	168	154	-	100	100	81	20	55
- Other moveable capital	175	-	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	704	270	144	287	362	191	110	195
Current payments	10,991	13,397	13,530	31,445	23,568	35,701	37,200	38,617
Capital payments	704	270	144	287	362	191	110	195
TOTAL ECONOMIC CLASSIFICATION	11,695	13,667	13,674	31,732	23,930	35,892	37,310	38,812

Transfer payments included in programme 2

Name of recipient (R'000)	Programme Summary of transfer payments							
	2003/ 2004 Audited	2004/ 2005 Audited	2005/ 2006 Audited	2006/2007		2007/ 2008 MTEF	2008/ 2009 MTEF	2009/ 2010 MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies		27	29	-	36			
TOTAL TRANSFER PAYMENTS	-	27	29	-	36	-	-	-

Compensation of employees: The adjusted budget for 2006/07 is at R3 million less than the main budget due to the saving in personnel expenditure. The saving was used to fund shortfalls in Programme 4: Financial Governance and a part of it surrendered. Compensation of employees increases in 2007/08 due to the introduction of the economic analyst and to further build capacity in the budget and infrastructure units.

An amount of R10 million is included in professional fees for capacity building within the provincial departments for infrastructure delivery. During 2006/07, an amount of R5.8 million was transferred to other departments. Over the MTEF it is envisaged that the full R10 million will be allocated to departments as the need arises and will be reflected in the annual adjustments budget.

PROGRAMME 3: ASSET AND LIABILITIES MANAGEMENT
Programme Description:

Provides guidelines on physical asset management, infrastructure and regulation of supply chain management in the province.

Sub-programme Descriptions:
Programme Support

Provides administrative support to the head of the programme.

Asset management

Provides physical asset management and regulation of supply chain management.

Supporting & inter-linked financial systems

Provides for electronic tendering system.

Key Measurable Objectives:

Main objectives	Service delivery measure	Targets
Asset management – financial and physical	Transversal procurement of tangible goods and services Issuing of policy guidelines on Supply Chain Management Monitoring of the PPPFA and BEE implementation	100% Review Annually Periodically
Supporting and inter-linked financial systems – Electronic Tendering System	Implementation of the suppliers data base Management of the electronic tendering systems	70% 90%

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004 Audited	2004/ 2005 Audited	2005/ 2006 Audited	2006/2007		2007/ 2008 MTEF	2008/ 2009 MTEF	2009/ 2010 MTEF
1. Programme Support	1,089	1,201	1,273	1,317	1,317	1,374	1,442	1,515
2. Asset Management	1,153	1,748	2,212	4,240	3,740	1,752	2,079	2,174
3. Liabilities Management	-	-	-	-	-	-	-	-
4. Supporting & Interlinked Fin. systems	3,460	5,246	5,364	12,719	11,219	9,190	8,503	7,860
Total programme	5,702	8,195	8,849	18,276	16,276	12,316	12,024	11,549

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	3,508	3,094	3,086	7,904	4,902	7,122	7,830	8,282
Transfer payments	-	35	15	-	2	-	-	-
Administrative expenditure	1,029	3,507	2,394	899	1,299	1,235	1,290	1,342
Stores	118	187	123	220	220	229	241	253
Professional and special services	464	206	2,486	8,300	8,300	3,325	2,333	1,342
Other goods and services	522	844	595	768	1,168	287	240	250
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	5,641	7,873	8,699	18,091	15,891	12,198	11,934	11,469
Capital:								
Equipment	61	322	150	185	385	118	90	80
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	61	322	150	185	385	118	90	80
TOTAL ECONOMIC EXPENDITURE	5,702	8,195	8,849	18,276	16,276	12,316	12,024	11,549

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	3,508	3,094	3,086	7,904	4,902	7,122	7,830	8,282
- Salaries & related costs	2,899	2,578	2,570	6,613	3,611	5,659	5,951	6,036
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	273	273	255	575	887
- Social contributions (employer share)	609	516	516	1,018	1,018	1,208	1,304	1,359
Transfer payments:	-	35	15	-	2	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	35	15	-	2	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	2,133	4,744	5,598	10,187	10,987	5,076	4,104	3,187
- Administrative expenditure	1,029	3,507	2,394	899	1,299	1,235	1,290	1,342
- Rental of equipment	72	82	90	100	250	185	136	143
- Stores	118	187	123	220	220	229	241	253
- Rental of buildings	398	400	400	500	750	-	-	-

- Professional & special services	464	206	2,486	8,300	8,300	3,325	2,333	1,342
- Maintenance & repairs	-	12	-	-	-	56	56	57
- Assets less than R5 000	-	-	-	-	-	26	27	28
- Other	52	350	105	168	168	20	21	22
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	5,641	7,873	8,699	18,091	15,891	12,198	11,934	11,469
CAPITAL								
Machinery & equipment	61	322	150	185	385	118	90	80
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	61	221	150	100	300	70	70	70
- Office equipment & furniture	-	101	-	85	85	48	20	10
- Other moveable capital	-	-	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	61	322	150	185	385	118	90	80
Current payments	5,641	7,873	8,699	18,091	15,891	12,198	11,934	11,469
Capital payments	61	322	150	185	385	118	90	80
TOTAL ECONOMIC CLASSIFICATION	5,702	8,195	8,849	18,276	16,276	12,316	12,024	11,549

Transfer payments included in programme 3

Name of recipient (R'000)	Programme Summary of transfer payments							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies		35	15	-	2			
TOTAL TRANSFER PAYMENTS	-	35	15	-	2	-	-	-

An amount of R3 million was reduced from compensation of employees during the 2006/07 adjustment budget process. R2 million was surrendered as a result of the late appointment of staff and the remaining amount was used to fund shortfalls in other goods and services.

The increase in the budget in 2006/07 was for the implementation of the electronic tendering system. This system will be implemented by the end of 2006/07 and the budget for professional fees over the MTEF has been reduced accordingly.

PROGRAMME 4: FINANCIAL GOVERNANCE

Programme Description:

Provides quality accounting services and capacity development in provincial departments

Sub-programme Descriptions:

Programme support

Provides administrative support to the Accountant General.

Accounting services and liabilities management

Provides quality financial and management accounting services which incorporate provincial expenditure management, revenue and exchequer, document control, tribal and trust affairs, and centralised creditor payment.

Provincial internal audit

Provides a transversal internal audit service to the entire North West Provincial Government.

Risk management

Provides risk management services to the Department of Finance.

Norms and standards

Provides financial management capacity in provincial departments.

Key Measurable Objectives:

Main objectives	Service delivery measure	Targets
Accounting services - Quality accounting services and liabilities management	Monthly closing of books Efficient centralised creditor payments system Revenue management Face value document management Expenditure management Consolidation of provincial financial statements Debt management/creditor management Management of contingent liabilities, overdrafts and guarantees	Monthly 100% 100% 100% 100% 100% 100% 100%
Internal Audit – transversal internal audit services	Regulatory audits Ad hoc audits Special assignments Risk based audits Performance audits	All Departments All Departments 100% 80% 80%
Risk management	Risk management interventions Conduct periodic risk assessments	60% 60% compliance
Norms and standards	Financial management training in all departments Asset management Inventory management Implementation of accrual accounting in the NWPG Implementation of GAAP and GRAP	100% 85% compliance 85% compliance 85% compliance 100%

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Programme Support	12,667	7,134	6,346	7,292	9,292	2,069	2,200	2,321
2. Accounting Services	19,137	25,239	29,387	32,616	29,766	31,143	32,430	34,373
3. Norms and standards	11,545	6,142	7,916	7,648	10,498	13,758	14,228	14,635
4. Risk management	-	-	-	-	-	-	-	-
5. Provincial Internal Audit	23,628	24,261	28,275	30,677	30,677	36,574	38,568	40,478
Total programme	66,977	62,776	71,924	78,233	80,233	83,544	87,426	91,807

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	29,166	34,626	39,855	46,605	46,116	57,521	61,088	64,554
Transfer payments	-	162	249	-	39	-	-	-
Administrative expenditure	3,682	4,202	8,669	5,832	5,082	6,732	6,723	6,704
Stores	8,928	2,499	1,848	4,088	2,788	4,054	4,192	4,321
Professional and special services	17,174	10,703	12,739	9,900	14,000	975	1,035	1,040
Other goods and services	2,665	8,156	5,996	11,466	10,916	13,102	13,754	14,419
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	61,615	60,348	69,356	77,891	78,941	82,384	86,792	91,038
Capital:								
Equipment	5,362	2,428	2,568	342	1,292	1,160	634	769
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	5,362	2,428	2,568	342	1,292	1,160	634	769
TOTAL ECONOMIC EXPENDITURE	66,977	62,776	71,924	78,233	80,233	83,544	87,426	91,807

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	29,166	34,626	39,855	46,605	46,116	57,521	61,088	64,554
- Salaries & related costs	23,931	27,590	31,724	38,644	38,155	44,785	45,435	46,094
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	1,518	1,754	1,594	1,594	2,015	4,492	6,873
- Social contributions (employer share)	5,235	5,518	6,377	6,367	6,367	10,721	11,161	11,587
Transfer payments:	-	162	249	-	39	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	162	249	-	39	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	32,449	25,560	29,252	31,286	32,786	24,863	25,704	26,484
- Administrative expenditure	3,682	4,202	8,669	5,832	5,082	6,732	6,723	6,704
- Rental of equipment	740	1,040	806	1,200	1,200	1,072	1,147	1,195
- Stores	8,928	2,499	1,848	4,088	2,788	4,054	4,192	4,321
- Rental of buildings	731	3,217	3,499	3,500	3,500	5,550	5,994	6,474
- Professional & special services	17,174	10,703	12,739	9,900	14,000	975	1,035	1,040
- Maintenance & repairs	105	125	-	120	120	85	89	92
- Assets less than R5 000	-	-	-	55	55	95	99	101
- Other	1,089	3,774	1,691	6,591	6,041	6,300	6,425	6,557
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	61,615	60,348	69,356	77,891	78,941	82,384	86,792	91,038
CAPITAL								
Machinery & equipment	5,362	2,428	2,568	342	1,292	1,160	634	769
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	2,733	990	2,568	100	200	400	410	421
- Office equipment & furniture	2,301	1,220	-	142	642	760	224	348
- Other moveable capital	328	218	-	100	450	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-

TOTAL CAPITAL PAYMENTS	5,362	2,428	2,568	342	1,292	1,160	634	769
Current payments	61,615	60,348	69,356	77,891	78,941	82,384	86,792	91,038
Capital payments	5,362	2,428	2,568	342	1,292	1,160	634	769
TOTAL ECONOMIC CLASSIFICATION	66,977	62,776	71,924	78,233	80,233	83,544	87,426	91,807

Transfer payments included in programme 4

Name of recipient (R'000)	Programme Summary of transfer payments							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies	-	162	249	-	39			
TOTAL TRANSFER PAYMENTS	-	162	249	-	39	-	-	-

The main reason for the increase in budget from 2006/07 to the MTEF period is the increase in compensation of employees. The majority of the new positions are in the internal audit unit. Over the years, this unit has been relying too heavily on consultants as the unit finds it difficult to attract suitable candidates. A renewed effort will be taken in 2007/08 to employ full time staff. The budget under professional fees was reduced accordingly. The decrease in professional fees is also due to once off payments that were made in 2006/07 and have been removed from the budget over the MTEF.

PROGRAMME 5: MUNICIPAL FINANCE

Programme Description:

Provides for capacity development, financial management and implementation of the MFMA in municipalities.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the head of the programme.

MFMA Implementation

Facilitates the implementation of financial management norms and standards, budget monitoring, supply chain management, IDP coordination, data collection and infrastructure monitoring in municipalities.

Key Measurable Objectives:

Main objectives	Service delivery measure	Targets
MFMA implementation		
Fiscal policy – revenue collection	Formulation of budget guidelines for municipalities Formulation of monitoring tools for infrastructure Collection of data Formulation of supply chain management guidelines for municipalities Ensuring quality of financial statements Municipal visits and adhoc audits Monitoring of provincial allocation of DORA issues IDP coordination	Review annually Monthly & quarterly Review annually Annually Periodically Monthly & quarterly

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Programme Support	-	327	838	1,098	1,098	1,433	1,570	1,657
2. MFMA Implementation			3,510	5,351	6,351	9,278	11,568	11,885
Total programme	-	327	4,348	6,449	7,449	10,711	13,138	13,542

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	-	137	2,756	4,281	4,278	5,353	5,636	5,906
Transfer payments	-	-	7	-	3	-	-	-
Administrative expenditure	-	52	1,338	772	772	1,113	1,218	1,274
Stores	-	87	45	718	668	863	906	951
Professional and special services	-	-	-	500	1,500	3,100	5,105	5,110
Other goods and services	-	30	56	137	137	187	197	206
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	-	306	4,202	6,408	7,358	10,616	13,062	13,447
Capital:								
Equipment	-	21	146	41	91	95	76	95
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	-	21	146	41	91	95	76	95
TOTAL ECONOMIC EXPENDITURE	-	327	4,348	6,449	7,449	10,711	13,138	13,542

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	-	137	2,756	4,281	4,278	5,353	5,636	5,906
- Salaries & related costs	-	109	2,191	3,621	3,618	4,268	4,280	4,293
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	6	121	149	149	192	426	649
- Social contributions (employer share)	-	22	444	511	511	893	930	964
Transfer payments:	-	-	7	-	3	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	7	-	3	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	-	169	1,439	2,127	3,077	5,263	7,426	7,541
- Administrative expenditure	-	52	1,338	772	772	1,113	1,218	1,274
- Rental of equipment	-	-	-	84	84	132	140	147
- Stores	-	87	45	718	668	863	906	951
- Rental of buildings	-	-	-	-	-	-	-	-

- Professional & special services	-	-	-	500	1,500	3,100	5,105	5,110
- Maintenance & repairs	-	-	-	17	17	17	18	18
- Assets less than R5 000	-	-	-	-	-	18	18	19
- Other	-	30	56	36	36	20	21	22
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	-	306	4,202	6,408	7,358	10,616	13,062	13,447
CAPITAL								
Machinery & equipment	-	21	146	41	91	95	76	95
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	-	21	146	20	70	75	76	77
- Office equipment & furniture	-	-	-	21	21	20	-	18
- Other moveable capital	-	-	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	-	21	146	41	91	95	76	95
Current payments	-	306	4,202	6,408	7,358	10,616	13,062	13,447
Capital payments	-	21	146	41	91	95	76	95
TOTAL ECONOMIC CLASSIFICATION	-	327	4,348	6,449	7,449	10,711	13,138	13,542

Transfer payments included in programme 5

Name of recipient (R'000)	Programme Summary of transfer payments							
	2003/ 2004 Audited	2004/ 2005 Audited	2005/ 2006 Audited	2006/2007		2007/ 2008 MTEF	2008/ 2009 MTEF	2009/ 2010 MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies	-	-	7	-	3			
TOTAL TRANSFER PAYMENTS	-	-	7	-	3	-	-	-

Earmarked funds included in programme 5

Earmarked funds (R'000)	Programme Summary of earmarked funds							
	2003/ 2004 Audited	2004/ 2005 Audited	2005/ 2006 Audited	2006/2007		2007/ 2008 MTEF	2008/ 2009 MTEF	2009/ 2010 MTEF
Local Government Support						3,000	5,000	5,000
						-		
TOTAL EARMARKED FUNDS	-	-	-	-	-	3,000	5,000	5,000

The increase in the budget over the MTEF is mainly due to the injection of funding for local government support, budgeted under professional fees at R3 million in 2007/08 and R5 million in the two outer years. There is also an increase in compensation of employees for the recruitment of five additional staff within the programme.

PROGRAMME 6: INFORMATION TECHNOLOGY

Programme Description:

Offers information technology strategic direction in the NWPA by providing information technology solutions.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the head of the programme.

Development & Customer Care Centre

Development and maintenance of enterprise applications and business intelligence.

Management of incidents, errors, IT problems and the helpdesk.

Offering of first line support to the NWPA.

Information Technology

Management of network services, data storage, ICT security, facilities and operational services.

Managing and support of transversal databases, mainframe and server systems.

Management and support of the provincial network architecture, telephony services and access control hardware.

Management of operations, storage facilities and report distribution.

E-Government & Quality Assurance

Provision of E-government services , architecture, process design, security engineering and best practices.

Development and maintenance of IT procedures, standards and guidelines.

Key Measurable Objectives:

Main objectives	Service delivery measure	Targets
1) Development and;	Development and maintenance of software applications	100%
2) Customer Care Centre	Efficient delivery of first line support services	100%
1) Information Technology Services;	Efficient management of all technology services	100%
2) Data Technology;	Efficient database management	100%
3) Networks and;	Efficient operation of the provincial network	80%
4) Operations	Efficient management of the mainframe and storage facilities	90%
1) E-Government and;	Efficient provision of E-government services, architecture and project management	100%
2) Quality Assurance	Efficient development and implementation of IT standards and IT guidelines	90%

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1 Management	4,773	2,724	2,206	1,077	2,077	1,460	1,557	1,652
2 Development	10,549	6,230	16,313	19,016	12,016	12,560	14,153	15,955
3 Information Technology Services	47,642	41,798	46,201	48,385	38,885	22,743	23,524	25,344
4 E-Government Services	19,800	18,178	23,639	27,998	31,998	46,497	38,141	39,773
Total programme	82,764	68,930	88,359	96,476	84,976	83,260	77,375	82,724

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	10,840	10,885	12,398	28,748	18,736	30,140	31,833	33,683
Transfer payments	-	28	31	-	12	-	-	-
Administrative expenditure	1,621	25,114	28,878	24,309	20,009	21,921	22,068	22,273
Stores	6,137	2,131	3,051	2,566	2,566	2,427	2,436	2,450
Professional and special services	27,192	14,688	17,183	21,260	15,660	18,600	10,850	13,113
Other goods and services	18,137	10,412	17,615	18,041	20,041	7,240	7,242	8,244
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	63,927	63,258	79,156	94,924	77,024	80,328	74,429	79,763
Capital:								
Equipment	18,837	5,672	9,203	1,552	7,952	2,932	2,946	2,961
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	18,837	5,672	9,203	1,552	7,952	2,932	2,946	2,961
TOTAL ECONOMIC EXPENDITURE	82,764	68,930	88,359	96,476	84,976	83,260	77,375	82,724

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	10,840	10,885	12,398	28,748	18,736	30,140	31,833	33,683
- Salaries & related costs	8,958	8,995	10,245	23,908	13,896	23,992	24,133	24,490
- Overtime	-	-	-	300	300	-	-	-
- Improvement in conditions of service	-	367	418	999	999	1,080	2,398	3,664
- Social contributions (employer share)	1,882	1,523	1,735	3,541	3,541	5,068	5,302	5,529
Transfer payments:	-	28	31	-	12	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	28	31	-	12	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	53,087	52,345	66,727	66,176	58,276	50,188	42,596	46,080
- Administrative expenditure	1,621	25,114	28,878	24,309	20,009	21,921	22,068	22,273
- Rental of equipment	255	400	34	448	448	450	450	450
- Stores	6,137	2,131	3,051	2,566	2,566	2,427	2,436	2,450
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	27,192	14,688	17,183	21,260	15,660	18,600	10,850	13,113
- Maintenance & repairs	4,500	3,955	2,001	119	119	1,820	1,822	2,824
- Assets less than R5 000	-	-	-	-	-	-	-	-
- Other	13,382	6,057	15,580	17,474	19,474	4,970	4,970	4,970
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	63,927	63,258	79,156	94,924	77,024	80,328	74,429	79,763
CAPITAL								
Machinery & equipment	18,837	5,672	9,203	1,552	7,952	2,932	2,946	2,961
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	2,100	5,672	9,203	1,552	7,952	1,082	1,096	1,111
- Office equipment & furniture	1,177	-	-	-	-	-	-	-
- Other moveable capital	15,560	-	-	-	-	1,850	1,850	1,850
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-

TOTAL CAPITAL PAYMENTS	18,837	5,672	9,203	1,552	7,952	2,932	2,946	2,961
Current payments	63,927	63,258	79,156	94,924	77,024	80,328	74,429	79,763
Capital payments	18,837	5,672	9,203	1,552	7,952	2,932	2,946	2,961
TOTAL ECONOMIC CLASSIFICATION	82,764	68,930	88,359	96,476	84,976	83,260	77,375	82,724

Transfer payments included in programme 6

Name of recipient (R'000)	Programme Summary of transfer payments							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies	-	28	31	-	12			
TOTAL TRANSFER PAYMENTS	-	28	31	-	12	-	-	-

During the adjustment budget an amount of R20 million was surrendered from compensation of employees as the programme was unable to recruit suitable staff. Renewed attempts will be taken in 2007/08 and the budget over the MTEF is comparable to the main appropriation budget of 2006/07.

The decrease in the budget over the MTEF, as compared to the main appropriation in 2006/07, is due to other goods and services. A major pharmaceutical project, which was included in 2006/07 was subsequently cancelled and the budget reduced accordingly.

PROGRAMME 7: STATUTORY PAYMENTS

Programme description

To be utilised for the repayment of statutory debts like SARS.

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Statutory Payments	50,460	24,542	-	-	-	-	-	-
Total programme	50,460	24,542	-	-	-	-	-	-

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	-	-	-	-	-	-	-	-
Transfer payments	-	-	-	-	-	-	-	-
Administrative expenditure	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Professional and special services	-	-	-	-	-	-	-	-
Other goods and services	50,460	24,542	-	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	50,460	24,542	-	-	-	-	-	-
Capital:								
Equipment	-	-	-	-	-	-	-	-
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	-	-	-	-	-	-	-	-
TOTAL ECONOMIC EXPENDITURE	50,460	24,542	-	-	-	-	-	-

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	-	-	-	-	-	-	-	-
- Salaries & related costs	-	-	-	-	-	-	-	-
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	-	-	-	-	-
- Social contributions (employer share)	-	-	-	-	-	-	-	-
Transfer payments:	-	-	-	-	-	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	-	-	-	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	50,460	24,542	-	-	-	-	-	-
- Administrative expenditure	-	-	-	-	-	-	-	-
- Rental of equipment	-	-	-	-	-	-	-	-
- Stores	-	-	-	-	-	-	-	-
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	-	-	-	-	-	-	-	-
- Maintenance & repairs	-	-	-	-	-	-	-	-
- Assets less than R5 000	-	-	-	-	-	-	-	-
- Other	50,460	24,542	-	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	50,460	24,542	-	-	-	-	-	-
CAPITAL								
Machinery & equipment	-	-	-	-	-	-	-	-
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	-	-	-	-	-	-	-	-
- Office equipment & furniture	-	-	-	-	-	-	-	-
- Other moveable capital	-	-	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-

TOTAL CAPITAL PAYMENTS	-	-	-	-	-	-	-	-
Current payments	50,460	24,542	-	-	-	-	-	-
Capital payments	-	-	-	-	-	-	-	-
TOTAL ECONOMIC CLASSIFICATION	50,460	24,542	-	-	-	-	-	-

Additional Departmental Schedules

Summary of departmental transfer payments

Name of recipient (R'000)	Departmental Summary of transfer payments							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Pseta	-	55	251	113	143	149	159	168
Regional Services Council Levies	-	277	331	-	92	-	-	-
TOTAL TRANSFER PAYMENTS	-	332	582	113	235	149	159	168

Summary of departmental expenditure on training per programme

Training expenditure (R'000)	Departmental Summary of training expenditure							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Programme 1: Administration	1,569							
Subsistence and travel		996	1,058	1,076	1,076	1,303	1,367	1,440
Tuition		1,205	1,281	1,763	1,763	1,592	1,671	1,760
					-			
TOTAL TRAINING EXPENDITURE	1,569	2,201	2,339	2,839	2,839	2,895	3,038	3,200

Information on training for the department

Training expenditure (R'000)	Information on training							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Number of staff	437	460	461	672	620	735	735	735
Number of personnel trained	280	301	310	330	345	355	365	375
- Male	60	66	60	60	65	70	75	80
- Female	220	235	250	270	280	285	290	295
Number of bursaries offered								
Number of interns appointed	100	100	100	100	100	100	100	100
Number of learnerships appointed	-	70	68	100	100	100	100	100
Average cost per staff member trained	5,604	7,312	7,545	8,603	8,229	8,155	8,323	8,533

Summary of departmental earmarked funds

Earmarked Funds (R'000)	Departmental Summary of earmarked funds							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Skills development/training	-	-	2,339	2,726	2,726	2,895	3,038	3,200
Local Government Support						3,000	5,000	5,000
TOTAL EARMARKED FUNDS	-	-	2,339	2,726	2,726	5,895	8,038	8,200

Summary of departmental personnel cost

Summary of personnel cost (R'000)	Departmental Summary of compensation of employees							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Managers (Directors and above)	7,808	9,032	15,259	14,957	16,397	17,381	18,424	19,529
Middle management (Deputy & Assistant Directors)	16,530	17,564	18,798	25,564	25,360	26,882	28,495	30,205
Professional Staff								
Other Staff	35,759	44,229	46,800	82,757	65,449	101,569	108,030	114,042
Staff additional to the establishment								
Contract employees								
TOTAL PERSONNEL COST	60,097	70,825	80,857	123,278	107,206	145,831	154,949	163,776

Summary of departmental personnel numbers

Summary of personnel numbers	Departmental Summary of personnel numbers							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Managers (Directors and above)	16	22	21	23	20	24	24	24
Middle management (Deputy & Assistant Directors)	79	92	88	139	119	148	148	148
Professional Staff								
Other Staff	342	346	352	510	481	563	563	563
Staff additional to the establishment								
Contract employees								
TOTAL PERSONNEL NUMBERS	437	460	461	672	620	735	735	735

Summary of departmental personnel numbers per programme

Summary of personnel numbers	Departmental Summary of personnel numbers							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Administration	55	60	64	115	115	157	157	157
2. Sustainable resource management	63	69	53	62	62	78	78	78
3. Asset and liabilities management	23	28	28	43	40	40	40	40
4. Financial Governance	225	233	232	336	287	307	307	307
5. MFMA	-	1	18	18	18	23	23	23
6. Information technology	71	69	66	98	98	130	130	130
7. Statutory payments	-	-	-	-	-	-	-	-
Total personnel numbers	437	460	461	672	620	735	735	735
Unit cost per programme:								
1. Administration	159.75	230.30	206.97	161.28	165.37	169.28	179.69	189.82
2. Sustainable resource management	123.76	119.78	179.55	277.31	228.34	245.10	260.91	276.28
3. Asset and liabilities management	152.52	110.50	110.21	183.81	122.55	178.05	195.75	207.05
4. Financial Governance	129.63	148.61	171.79	138.71	160.68	187.36	198.98	210.27
5. MFMA	#DIV/0!	137.00	153.11	237.83	237.67	232.74	245.04	256.78
6. Information technology	152.68	157.75	187.85	293.35	191.18	231.85	244.87	259.10
7. Statutory payments								
UNIT COST FOR THE DEPARTMENT	137.52	153.97	175.39	183.45	172.91	198.41	210.81	222.82

* Full-time equivalent

Summary of personnel numbers and costs

Category	Provincial Summary of Personnel Numbers and Costs							
	2003/ 2004	2004/ 2005	2005/ 2006	2006/2007		2007/ 2008	2008/ 2009	2009/ 2010
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Total for province								
Personnel numbers (head count)	437	460	461	672	620	735	735	735
Personnel cost (R'000)	60,097	70,825	80,857	123,278	107,206	145,831	154,949	163,776
Human Resource Component								
Personnel numbers (head count)	11	15	35	35	35	40	40	40
Personnel cost (R'000)	1,331	1,410	1,582	1,754	1,754	1,894	2,046	2,210
Head count as % of total	2.52	3.26	7.59	5.21	5.65	5.44	5.44	5.44
Cost as a % of total	2.21	1.99	1.96	1.42	1.64	1.30	1.32	1.35
Finance Component								
Personnel numbers (head count)	18	18	18	22	32	32	32	32
Personnel cost (R'000)	2,242	2,391	3,352	4,312	4,312	4,657	5,030	5,432
Head count as % of total	4.12	3.91	3.90	3.27	5.16	4.35	4.35	4.35
Cost as a % of total	3.73	3.38	4.15	3.50	4.02	3.19	3.25	3.32
Full time workers								
Personnel numbers (head count)	437	460	461	672	620	735	735	735
Personnel cost (R'000)	60,097	70,825	80,857	123,278	107,206	145,831	154,949	163,776
Head count as % of total	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Cost as a % of total	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Part-time workers								
Personnel numbers (head count)	-	-	-	-	-	-	-	-
Personnel cost (R'000)	-	-	-	-	-	-	-	-
Head count as % of total	-	-	-	-	-	-	-	-
Cost as a % of total	-	-	-	-	-	-	-	-
Contract workers								
Personnel numbers (head count)	-	-	-	-	-	-	-	-
Personnel cost (R'000)	-	-	-	-	-	-	-	-
Head count as % of total	-	-	-	-	-	-	-	-
Cost as a % of total	-	-	-	-	-	-	-	-

